

Walker Chandiook & Co LLP

Walker Chandiook & Co LLP
L 41, Connaught Circus,
Outer Circle,
New Delhi – 110 001
India

T +91 11 45002219
F +91 11 42787071

Independent Auditor's Certificate on the Statement of Accounts for the year ended 31 March 2025 in compliance with requirements of Clause 17.1 of Appendix 17 of the Approval Process Handbook 2024-25 to 2026-2027 ('APH'), issued by All India Council for Technical Education ('AICTE')

To
The Executive Board
Foundation for Organisational Research and Education
B-18, Qutab Institutional Area
Hauz Khas, New Delhi - 110016
India

1. This certificate is issued in accordance with the terms of our engagement letter dated 25 April 2025 with Foundation for Organisational Research and Education (hereinafter 'the Society').
2. The accompanying "Statement of Accounts of the Society for the year ended 31 March 2025" ('the Statement') has been prepared by the Society's management in accordance with the requirements of Clause 17.1 of Appendix 17 of the Approval Process Handbook 2024-2025 to 2026-2027 ('APH'), issued by All India Council for Technical Education ('AICTE'), which has been initialed by us for identification purpose only.

Management's Responsibility for the Statement

3. The preparation of the Statement, including the preparation and maintenance of all accounting and other relevant supporting records and documents, is the responsibility of the management of the Society. This responsibility includes design, implementation and maintenance of internal controls relevant to the preparation and presentation of the Statement and applying appropriate basis of preparation and making estimates that are reasonable in the circumstances.
4. The management is also responsible for ensuring that the Society complies with the requirement of the APH and for providing all relevant information to the AICTE.

Auditor's Responsibility

5. Pursuant to the requirement of APH, it is our responsibility to express reasonable assurance in the form of an opinion as to whether the amounts in the Statement have been accurately extracted from the Audited Financial Statements, underlying books of accounts and other records and documents maintained by the Society for the year ended 31 March 2025 and the computation thereof is arithmetically accurate.
6. The Audited Financial Statements referred to in paragraph 5 above for the year ended 31 March 2025, have been audited by us, on which we issued an unmodified audit opinion vide our report dated 28 October 2025. Our audits of these financial statements were conducted in accordance with the Standards on Auditing issued by Institute of Chartered Accountants of India (the "ICAI"). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the standards require that we plan and perform the audit to obtain reasonable assurance about whether financial statements are free of material misstatement.



Chartered Accountants

Offices in Bengaluru, Chandigarh, Chennai, Gurugram, Hyderabad, Kochi, Kolkata, Mumbai, New Delhi, Noida and Pune

Walker Chandiook & Co LLP is registered with limited liability with identification number AAC-2085 and its registered office at L-41 Connaught Circus, New Delhi, 110001, India

Walker ChandioK & Co LLP

Such audit was not planned and performed in connection with any transactions to identify matters that maybe of potential interest to third parties.

7. We have complied with the relevant applicable requirements of the Standard of Quality Control (SQC) 1, Quality Control for Firms that Perform Audits and Reviews of Historical Financial Information, and Other Assurance and Related Services Engagements, issued by the ICAI.
8. We conducted our examination, of the Statement in accordance with the Guidance Note on Reports or Certificates for Special Purposes (Revised 2016) ('the Guidance Note') issued by the Institute of Chartered Accountants of India ('ICAI'). The Guidance Note requires that we comply with the ethical requirements of the Code of Ethics issued by the ICAI.

Opinion

9. Based on the examination as above evidences obtained, and the information and explanations, along with the representations provided by the Management, in our opinion the amounts that form part of the Statement for the year ended 31 March 2025, have been accurately extracted from the Audited Financial Statements, underlying books of accounts and other records and documents maintained by the Society for the year ended 31 March 2025, and that the computation thereof is arithmetically accurate.

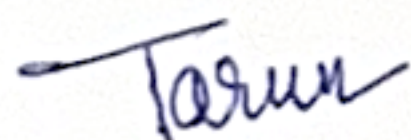
Restriction on distribution or use

10. Our work was performed solely to assist you in meeting your responsibilities in relation to your compliance with the APH. Our obligations in respect of this certificate are entirely separate from, and our responsibility and liability is in no way changed by, any other role we may have as statutory auditors of the Society or otherwise. Nothing in this certificate, nor anything said or done in the course of or in connection with the services that are the subject of this certificate, will extend any duty of care we may have in our capacity as statutory auditors of the Society.
11. The certificate is addressed to and provided to the Executive Board of the Society solely for the purpose of enabling it to comply with the requirements of APH which inter alia, requires it to submit the certificate along with the accompanying Statement to the AICTE, and should not be used, referred to or distributed for any other purpose or to any other party without our prior written consent. Accordingly, we do not accept or assume any liability or any duty of care for any other purpose or to any other party to whom this certificate is shown or into whose hands it may come without our prior consent in writing.

For Walker ChandioK & Co LLP

Chartered Accountants

Firm's Registration No.: 001076N/N500013



Tarun Gupta

Partner

Membership No.: 507892

UDIN: 25507892BMNSWI2945

Place: New Delhi

Date: 27 November 2025



Chartered Accountants

Statement of Accounts of the Society for the year ended 31 March 2025 (Income & Expenditure Statement for completed year)					
Income			All amount (In Rs. Millions)		
Sl. No.	Details	Amount	Sl. No.	Details	Amount
1	Tuition Fees	1,145.59	1	Salary	400.20
2	Other fee/amount collected from students	33.90	2	Administrative expenses	429.06
3	Other income	66.08	3	Library	17.79
			4	Travel	6.77
			5	Repairs and Maintenance	76.58
			6	Scholarships/ Concessions/ Fellowships/Honorarium etc., awarded/incurred(other than Govt. grants)	8.44
			7	Depreciation	42.11
			8	Excess of Income over Expenditure	264.62
Total		1,245.57	Total		1,245.57

FOR FOUNDATION FOR ORGANISATIONAL RESEARCH AND EDUCATIO

